# **® Kiewit**











# INSIDE KIEWIT















At Kiewit, nothing is more important than safety.

Our craft-led safety programs and commitment at all levels of our operations ensure our focus is on what matters most: that nobody gets hurt. This commitment to excellence extends to our quality, environmental and compliance performance — which is how we drive successful projects for our clients.

### **NOBODY GETS HURT**

Kiewit is a company that has zero tolerance for unsafe behaviors. To us, nothing is more important than the safety of the men and women on our project sites and the public surrounding them.

Kiewit's safety performance is nearly

10 TIMES better than the industry average.

## ABOUT **KIEWIT**







OIL, GAS & CHEMICAL





TRANSPORTATION





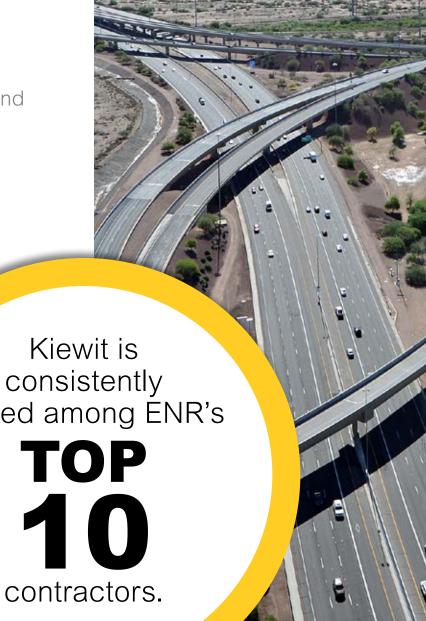


As a construction and engineering leader, Kiewit — through its operating companies — brings a wealth of diverse resources and a track record for delivering the highest quality results on budget and on schedule. Kiewit's size and experience provides the stability, predictability and knowhow our clients and partners expect — and the flexibility and overall best value they deserve.

## **EMPLOYEE-OWNED**

Kiewit is one of the largest employeeowned construction and engineering firms in North America.

consistently ranked among ENR's



# OUR **PEOPLE**



Kiewit commits to training and developing its people and provides employees opportunities to grow on the job, in the classroom and on the project. The result: a home-grown, dedicated workforce with unparalleled experience and passion for the work they do.

On average, our project managers have been with the company for more than

16 YEARS. 240 HOURS Kiewit employees receive an average of 240 hours of training each year.

At Kiewit, we've always remained true to who we are. As our company has evolved and grown, our long-standing ideals have only become more important in running our business the right way.

People. Integrity.

everything we do.

**Excellence. Stewardship.** 

Kiewit's guiding principles are

embodied in those four words. Our

values are the foundation for our success

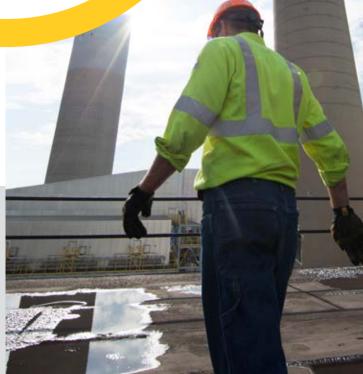
and longevity. Today, each Kiewit employee

ensures that these values remain at the core of

THE RIGHT WAY

We value:

PEOPLE.
INTEGRITY.
EXCELLENCE.
STEWARDSHIP.





At Kiewit, every project we work on is integrally important to us. With a strong local presence and access to a vast network of resources, Kiewit can quickly mobilize high-performing craft workforces and provide the best solutions and value for clients. From the smallest jobs to multi-billion dollar projects, our resources and

experience ensure clients receive the highest quality,

hands-on service they've come to expect.

Kiewit has completed nearly 6,000

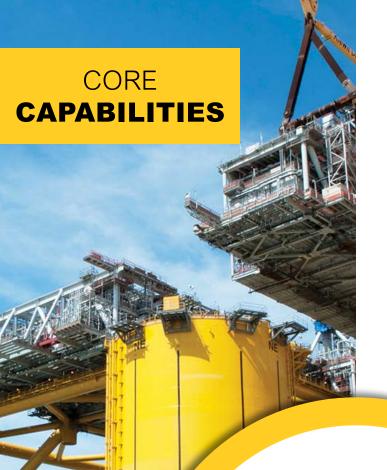
In the past 15 years,

PRÓJECTS.

#### **Kiewit Locations**







Kiewit has the proven experience at any stage of the project development life cycle. The earlier we get involved in project development and design, the more value Kiewit can provide clients.

PRE-FEED

PRE-FEED

PRE-FEED

PROCUREMENT

CONSTRUCTION

COMMISSIONING

PERIOD

COMPLETE

COMPLETE

Kiewit has delivered more

# TRANSPORTATION DESIGN-BUILD PROJECTS

over \$100 million than any of its competitors.

## **CONTRACTS**

Kiewit's approach to contracts is simple:

We're able to provide the flexibility and
experience required to meet clients' needs
to successfully complete their projects.

Kiewit's early contractor involvement and ability to self-perform drive greater certainty on cost and scheduling.

### **PROCUREMENT MODELS**

Traditional | A+B | Best value | Negotiated

#### **DELIVERY METHODS**

Construction | Design-build / EPC | CM-at-risk CM-for-fee | Design-build, operate, maintain







Kiewit's roots can be traced back to 1884, when two brothers took a dream, some bricks and a little bit of mortar and built the foundation for what would become one of the largest and most respected construction organizations in North America and beyond. We offer services in a variety of markets, successfully delivering some of the most challenging projects. With

virtually unlimited bonding capacity, we are one of the few construction firms able to compete for billion-dollar mega-projects.

## SELF-PERFORMING

our work is a fundamental differentiator for many of our clients' projects.

For Kiewit, no job is too large, too small or too challenging.

Our unique network of decentralized offices, backed by a
multi-billion dollar organization, allows us to tackle projects
of any size, in any market. Our depth of resources allows us
to meet clients' needs in the timeliest and most cost-efficient
ways, while always remaining focused on safety and quality.

#### A POWERFUL FLEET

Our work requires that we employ the most modern and technologically advanced equipment available. Boasting 13,200 units with a replacement value of \$2.1 billion, our fleet helps build remarkable projects across North America and Australia.





Successful projects begin with the end in mind, which is why our engineering philosophy is focused on designing for safe and efficient construction from Day One. By applying constructability standards to all of our designs, we provide a realistic and achievable road map for the construction team.

This results in minimal design changes during project execution and ensures engineering deliverables are produced in the correct sequence and at the right stage of the project — ultimately driving on-time, on-budget project delivery.

Kiewit's engineering services are scalable to help deliver fast, accurate designs for projects of any size.

Our construction-driven engineering approach leads to the simplest, most cost-effective solutions for even the most complex projects, reducing the risks of schedule delays and design-driven cost overruns that adversely

affect delivery.

Kiewit has more than

**1,200** ENGINEERS

and design professionals across all major engineering disciplines.















TRANSPORTATION



OIL, GAS & CHEMICAL



POWER



BUILDING



WATER/WASTEWATER



MINING

Air

Bridge

Marine and port facilities

Rail

Roads

Tunnels

#### UPSTREAM

Offshore | Oil sands

#### MIDSTREAM

Gas processing

Compressor & pump stations

Pipelines and terminals | LNG

#### DOWNSTREAM

Refining | Petrochemicals

Gas-fired

Coal retrofit

Coal-fired

Power delivery

Renewables

Nuclear

Hydroelectric

Commercial

Data center / mission critical

Education | Food & beverage

Government | Healthcare

Hospitality | Manufacturing / industrial

Mixed use / retail

Sports and entertainment

Transit facilities

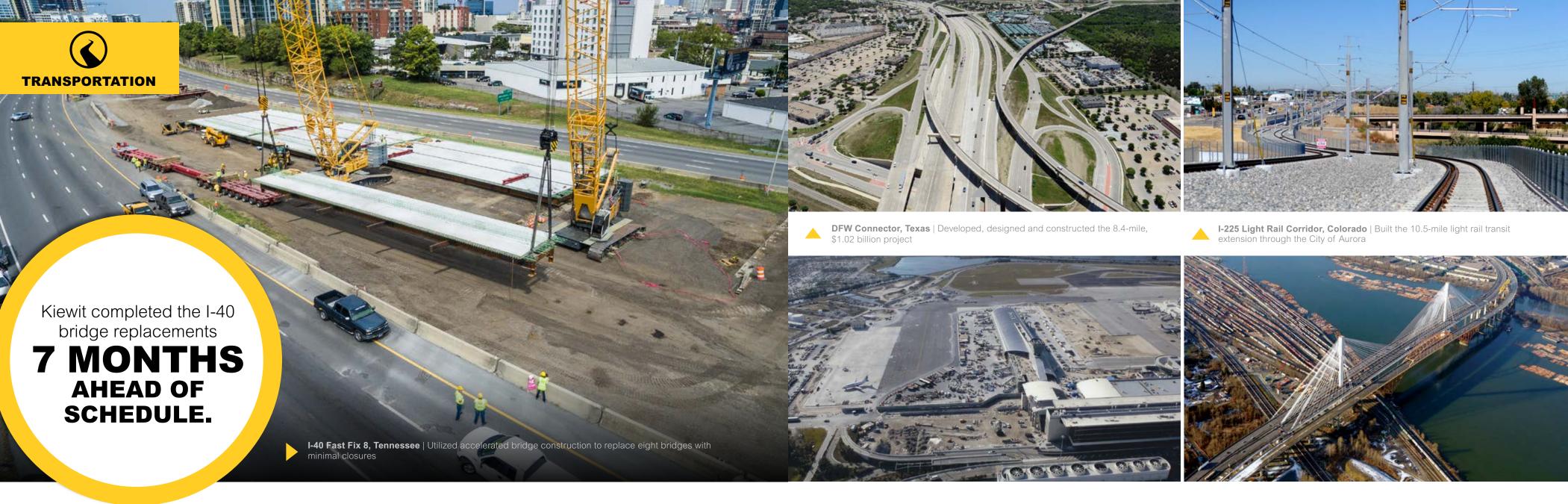
Dam

Desalination

Water supply

Wastewater

Contract mining
Mine infrastructure
Mine planning
Ore processing
Owned operations



Air | Bridge | Marine and port facilities | Rail | Roads | Tunnels

Miami International Airport, Florida | Increased airport's capacity by 25 percent

Port Mann Bridge, British Columbia | Constructed a new 10-lane, cable-stayed bridge, one of the widest bridges in the world



in the past 10 years.



**Wood River Refinery, Illinois** | Constructed a new, four-drum coker unit for the Coker and Refinery Expansion project



Kearl Oil Sands Facility, Alberta | Performed more than 4 million man-hours to date over multiple phases of this fly-in camp job



Upstream | Midstream | Downstream

Stampede Tension Leg Platform, Gulf of Mexico | Fabricated the topsides, living quarters and tendons, and performed integration for this tension leg platform in a water depth of over 3,300 feet

Tioga Gas Plant Expansion, North Dakota | Increased capacity of gas processing plant to 250 MSCF-per-day

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Petra Nova Post-Combustion Carbon Capture Sequestration Project, Texas | Captures 5,000 tons of CO2 per day





Gas-fired | Power delivery | Renewables | Coal retrofit | Coal-fired | Nuclear | Hydroelectric

Pine Tree Wind Farm, California | 120-megawatt wind power project

Populus-Terminal, Utah | 135-mile double-circuit, 345-kilovolt transmission line





VA Outpatient Clinic, Alaska | 190,000-square-foot facility in Anchorage



**U.S. Supreme Court Stone Restoration, Washington D.C.** | Cleaning, repointing and stone restoration of exterior masonry

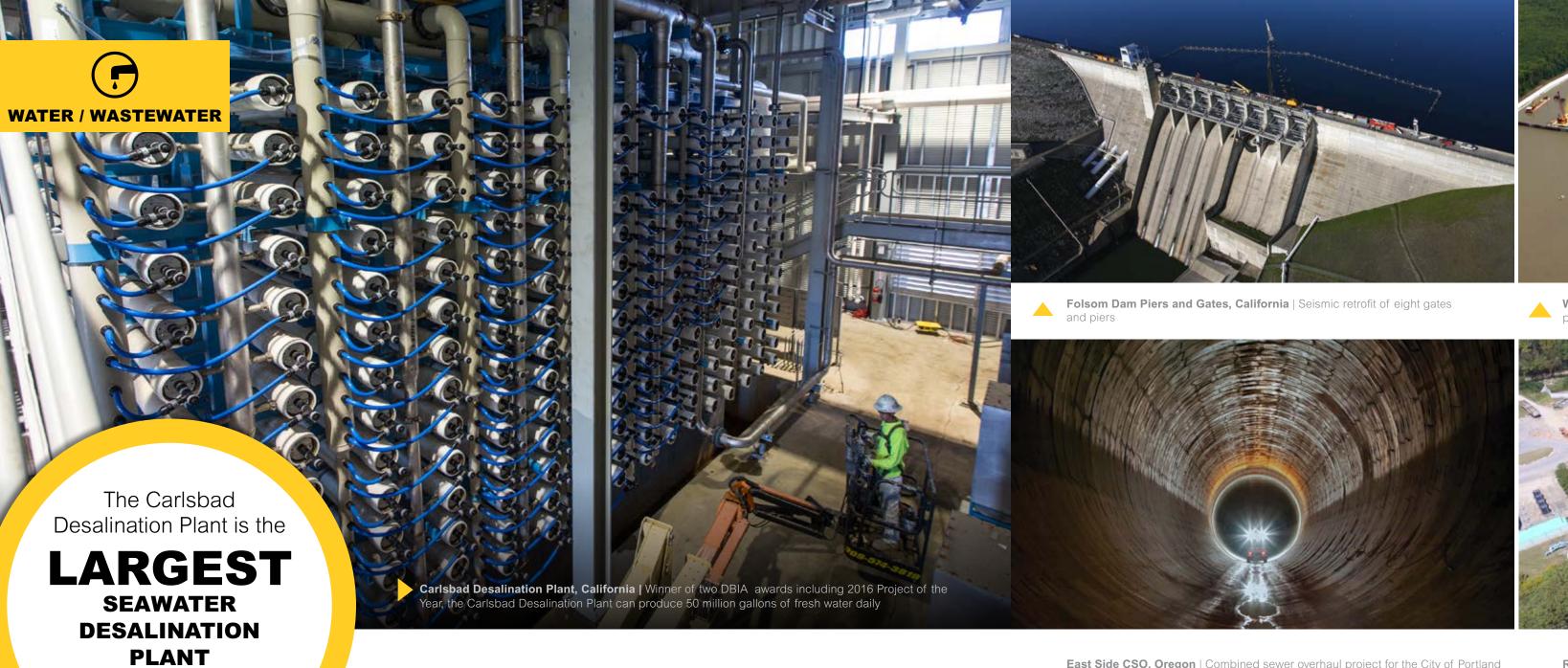


Commercial | Data center / mission critical | Education | Food & beverage Government | Healthcare | Hospitality | Manufacturing / industrial | Mixed use / retail Sports and entertainment | Transit facilities

UCCS Village at Alpine Valley and Roaring Fork Dining Hall, Colorado |
Design-build, four-building 211,000-square-foot complex including a 450-seat dining hall and a 515-bed residence hall

Metro EXPO Light Rail Maintenance Facility, California | Light rail maintenance and operations facility with six storage tracks for three-car train consists, maintenance and repair shops and administration facilities

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West Closure Complex, Louisiana | Constructed the world's largest drainage



RM Clayton WRC Compliance Upgrade, Georgia | Design-build rehabilitation project, including upgrades and demolition of eight existing primary clarifiers and additional improvements

Dam | Desalination | Water supply | Wastewater

East Side CSO, Oregon | Combined sewer overhaul project for the City of Portland

in the

Western Hemisphere.



Cloudbreak, Western Australia | EPC on a wet front end of existing facility



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Raglan Mines, Quebec | Open pit mining at a nickel sulphide deposit



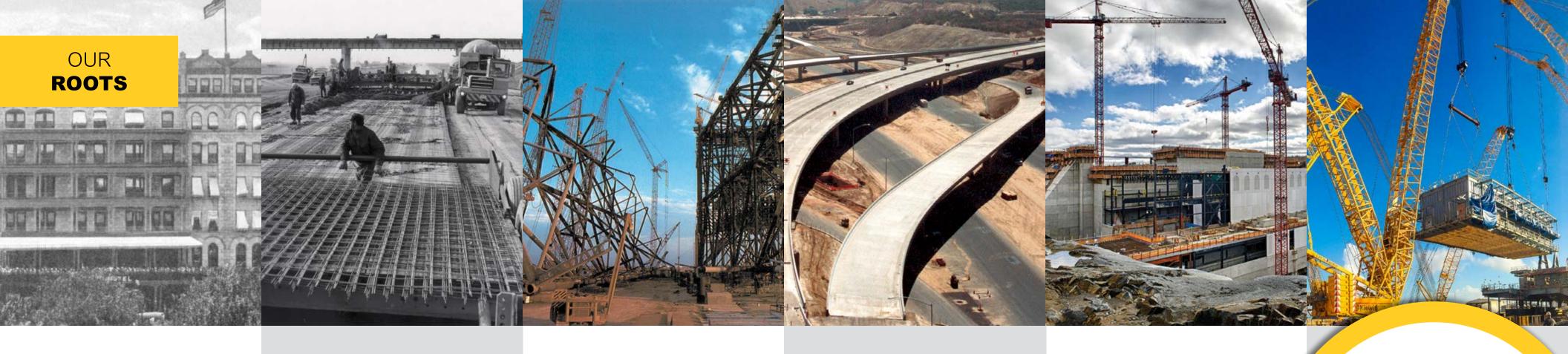
Contract mining | Mine infrastructure | Mine planning Ore processing | Owned operations

Project AP60, Quebec | Upgraded a Rio Tinto Alcan aluminum plant

Long Harbour Nickel Processing Plant, Newfoundland | Uses a hydrometallurgical process to refine 50,000 tons per year of nickel ore

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in the mining industry.



Brothers Peter and Andrew
Kiewit formed Kiewit Brothers
in **1884** in Omaha, Neb.
They began with brick home
foundation contracts. Commercial
construction soon followed.

In **1956** the Federal Highway Act called for an Interstate Highway

System. Kiewit built more lane miles of the system than any other contractor.

Kiewit got involved in offshore fabrication in **1984**. An early project is Bullwinkle, a 1,635-foot-tall oil production platform.

In **1991**, Kiewit was awarded its first design-build transportation mega-project — the \$800 million San Joaquin Hills Transportation Corridor in Orange County, California.

In **2016**, Kiewit celebrated its 75th year working in Canada.
Since 1941 Kiewit has shaped important infrastructure, iconic landmarks and essential energy developments across the country.

Kiewit brings more than

**130**YEARS

of experience, stability and innovation to every project.

It is our goal to be the best, but not necessarily the biggest, contracting organization on earth.

- Peter Kiewit



























