

INSIDE KIEWIT CORPORATION

SAFETY FIRST

At Kiewit, nothing is more important than safety. Our craft-led safety programs and commitment at all levels of our operations ensure our focus is on what matters most: that nobody gets hurt. This commitment to excellence extends to our quality, environmental and compliance performance — which is how we drive successful projects for our clients.

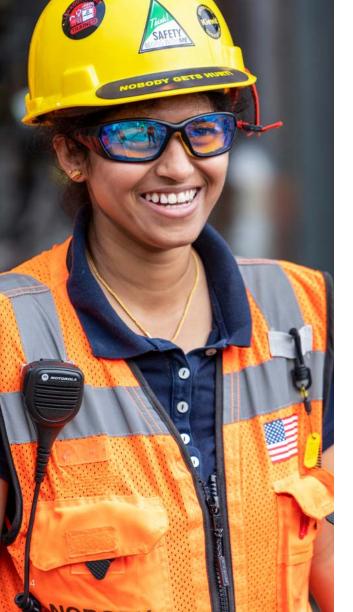




Kiewit's safety performance is nearly **10 times** better than the industry average.

About Kiewit

As a construction and engineering leader, Kiewit — through its operating companies — brings a wealth of diverse resources and a track record for delivering the highest quality results on budget and on schedule. Kiewit's size and experience provides the stability, predictability and know-how our clients and partners expect — and the flexibility and overall best value they deserve.



Our people

Kiewit's commitment to training develops a home-grown, dedicated workforce with unparalleled experience and passion for the work they do.

EMPLOYEE-OWNED

As one of the largest employee-owned construction and engineering firms in North America, Kiewit employees are personally invested in every project we take on.

WE VALUE:

People. Integrity. Excellence. Stewardship.



On average, our project managers have been with the company for more than **16 years**.



A local contractor with an expansive reach, Kiewit mobilizes **strong craft teams** in any location.



With a strong local presence and access to a vast network of resources, Kiewit can quickly mobilize high-performing craft workforces and provide the best solutions and value for clients. From the smallest jobs to multi-billion dollar projects, our resources and experience ensure clients receive the highest quality, hands-on service they've come to expect.







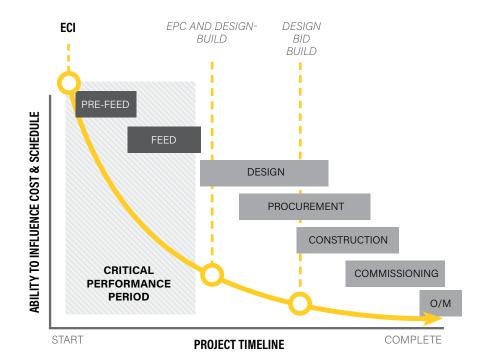
Kiewit's early contractor involvement and ability to self-perform **drive greater certainty** on cost and scheduling.

PROCUREMENT MODELS

Traditional | A+B | Best value | Negotiated

DELIVERY METHODS

Bid-build | Design-build / EPC CM-at-risk | CM-for-fee | CMGC Design-build, finance, operate, maintain Engineering services | Integrated project delivery Progressive design-build



Core capabilities

Kiewit has the proven experience at any stage of the project development life cycle. The earlier we get involved in project development and design, the more value Kiewit can provide clients.



SERVICES

Engineering EPC and design-build engineering services

Construction Self-perform construction services

Procurement Procurement and supply chain management

Foundations Geotechnical solutions, ground improvements and deep foundations

Development Development, investment and asset management services

SOLUTIONS

Decarbonization

Kiewit provides engineering and construction services for alternative and renewable energy, fuels and carbon capture projects — helping design and build the energy projects of the future.

Construction capabilities

Kiewit's construction roots can be traced back to 1884. Since then, Kiewit has grown to offer services across a variety of markets, successfully delivering some of North America's most challenging projects. With virtually unlimited bonding capacity, we are one of the few construction firms able to compete for projects of all sizes, from small jobs to billion-dollar mega projects.

TECHNOLOGY

Kiewit uses the most powerful technology available in the industry, including cutting-edge project controls solutions offered through InEight. InEight's apps give Kiewit teams the real-time information they need to make better and faster, fact-based decisions that keep projects on schedule and within budget.

A POWERFUL FLEET

You can't accomplish what we do every day without one of the largest and most modern, privately owned equipment fleets in North America. It boasts 24,300 units with a replacement value of \$3 billion.





Our technology takes the guesswork out of consistently delivering the **high-quality work** we're proud to call ours.



Kiewit has more than **2,000 engineers** and design professionals across all major engineering disciplines.

Engineering capabilities

Our construction-focused engineering approach applies constructability best practices – developed with over 135 years of self-performed construction experience across all major markets — to our designs. This approach provides clients with a realistic and achievable road map for the entire project development life cycle.

LESS RISK, MORE CERTAINTY

By identifying and mitigating potential scope gaps and quantity growth before site mobilization, Kiewit's construction-focused engineering approach delivers our clients bestfor-project solutions that reflect real schedules and real costs.

PROCUREMENT

Kiewit's procurement and supply-chain management experts leverage more than \$6 billion of annual procurement spend over a large network of nationwide and local vendors, helping us execute complex schedules on time and at the lowest possible cost.

Our markets

Kiewit offers services in a variety of markets, successfully delivering some of the most challenging projects throughout North America.



TRANSPORTATION TRANSPORTATION

Air | Bridge | Marine and port facilities Rail | Roads | Tunnels



Offshore | Oil sands | Gas processing | Pipeline facilities Tanks and terminals | LNG | Refining and renewable fuels | Petrochemical

 Aviation | Commercial | Data center / mission critical | Education | Government

 Healthcare | Hospitality | Manufacturing / industrial | Mixed use / retail

 Sports / entertainment | Transit facilities | Client services / special projects



Water treatment and supply | Industrial water | Desalination Wastewater and biosolids | Conveyance, dams and storage Energy and efficiency



Food and beverage | Metals | Mineral processing | Pulp and paper Industrial energy | Renewable natural gas





Renewable energy | Power delivery | Energy storage Gas and hydrogen-fired generation | Nuclear | Coal retrofit



Contract mining | Mine infrastructure | J.V. / owned operations Mine management and engineering | Reclamation



Air | Bridge | Marine and port facilities Rail | Roads | Tunnels





Ottawa LRT Stage 2, Ontario

A new, 17-mile LRT extension of the Confederation Line with 16 new stations

Miami International Airport, Florida

Increased airport's capacity by 25 percent

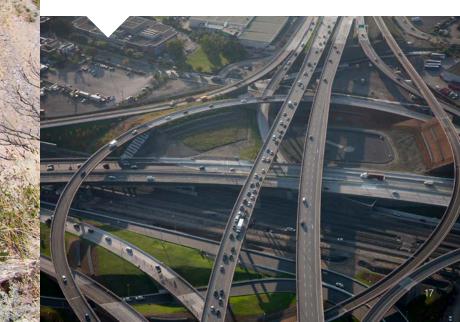


US 34 Permanent Flood Replacement, Colorado

After severe flooding damaged U.S. Highway 34, Kiewit finished massive permanent repairs two years early and earned the 2018 ENR Project of the Year

Turcot Interchange, Quebec

Reconstruction of 42 bridges and reconstruction and relocation of over 90 miles of highway lanes





Offshore | Oil sands | Gas processing | Pipeline facilities Tanks and terminals | LNG Refining and renewable fuels | Petrochemical





Propane Dehydrogenation Project, Alberta

Constructed Canada's first integrated propane dehydrogenation (PDH) facility and polypropylene complex

TC Tula - Villa de Reyes Compressor Stations, Mexico

EPC of three sets of co-located meter stations and three compressor stations for a 36-inch natural gas pipeline



Cove Point LNG, Maryland

After completing FEED, a Kiewit and IHI joint venture was awarded an EPC contract to design, construct, commission and start up an estimated 5.25 MTPA liquefaction facility

Stampede Tension Leg Platform, Gulf of Mexico

Fabricated the topsides, living quarters and tendons, and performed integration for this tension leg platform in a water depth of over 3,300 feet





Renewable energy | Power delivery Energy storage | Gas and hydrogen-fired generation Nuclear | Coal retrofit





Lackawanna Energy Center, Pennsylvania

EPC of a 1,485-megawatt natural gas plant that comprises three power islands, each equipped with one GE 7HA.02 gas turbine

Susquehanna-Roseland Electric Reliability Transmission, New Jersey

Installed 45 miles of double circuit 500-kilovolt transmission throughout New Jersey



Petra Nova Carbon Capture Project, Texas

General construction and balance-of-plant engineering for CO2 capture from a 240-megawatt slip stream from coal power plant



Timber Road IV Wind Farm, Ohio

Constructed a 125-megawatt wind farm with 31 Vestas turbines

New Post Creek Hydro Execution Phase, Ontario

Designed and constructed a new, two-unit, 28-megawatt hydroelectric project





Aviation | Commercial | Data center / mission critical Education | Government | Healthcare | Hospitality Manufacturing / industrial | Mixed use / retail Sports / entertainment | Transit facilities Client services / special projects





Metro EXPO Light Rail Maintenance Facility, California

Light rail maintenance and operations facility with six storage tracks for three-car train consists, maintenance and repair shops and administration facilities

U.S. Supreme Court Stone Restoration, Washington D.C.

Cleaning, repointing and stone restoration of exterior masonry



Fred & Pamela Buffett Cancer Center, Nebraska

A 670,000-square-foot, four-building cancer research and science facility that includes a 98-lab, 10-story, 250,000-square-foot research tower

UCCS Village at Alpine Valley and Roaring Fork Dining Hall, Colorado

Design-build, four-building 211,000-square-foot complex including a 450-seat dining hall and a 515-bed residence hall





Water treatment and supply | Industrial water | Desalination Wastewater and biosolids | Conveyance, dams and storage Energy and efficiency





Carlsbad Desalination Plant, California

Winner of two DBIA awards and the largest seawater desalination plant in the Western Hemisphere

McCook Tunnel System, Illinois

Included a 33-foot diameter, 1,600-linear-foot tunnel with a cast-in-place concrete liner





Kiewit completed massive reconstruction of two spillways in 18 months at the nation's tallest dam

RM Clayton WRC Compliance Upgrade, Georgia

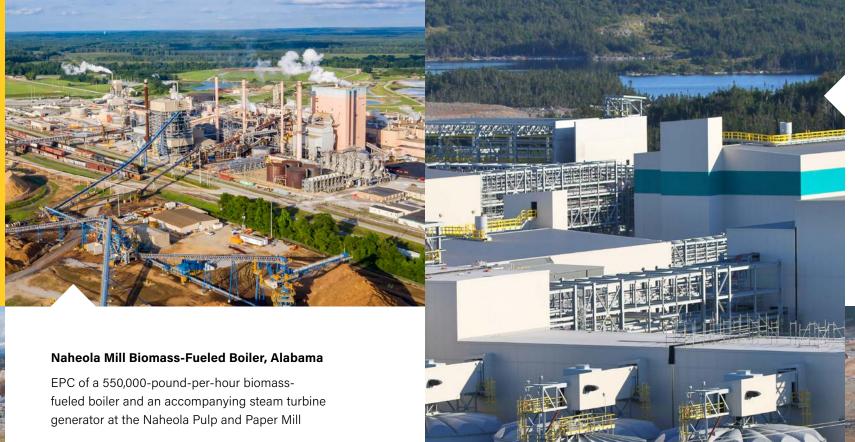
Design-build rehabilitation project, including upgrades and demolition of eight existing primary clarifiers and additional improvements





Food and beverage | Metals | Mineral processing Pulp and paper | Industrial energy | Renewable natural gas





G3 Terminal, British Columbia

Kiewit engineered, procured, constructed and commissioned a grain export terminal on Canada's west coast to optimize receiving, storage and shipping

Long Harbour Nickel Processing Plant, Newfoundland

Uses a hydrometallurgical process to refine 50,000 tons per year of nickel ore

Enviva Hamlet Plant, North Carolina

Greenfield construction of a new wood pellet manufacturing facility with an expected annual production rate of over 560,000 short tons of wood pellets





Contract mining | Mine infrastructure J.V. / owned operations Mine management and engineering | Reclamation





Raglan Mines, Quebec

Open pit mining at a nickel sulphide deposit

San Miguel Mine, Texas

Provide management services to mine and deliver lignite



Buckskin Mining Company, Wyoming

The largest Kiewit-owned coal mine

Walnut Creek Mine, Texas

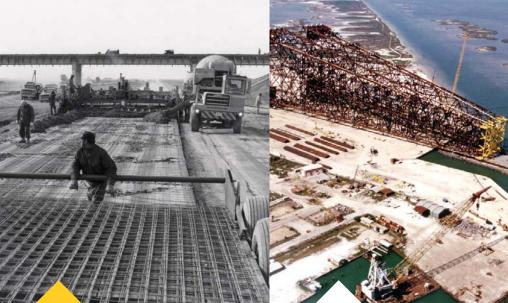
Contract mining services at a lignite operation





Brothers Peter and Andrew Kiewit formed Kiewit Brothers in 1884 in Omaha, Neb. They began with brick foundation contracts. Commercial construction soon followed.





1956

In 1956 the Federal Highway Act called for an Interstate Highway System. Kiewit built more lane miles of the system than any other contractor.

1984

Kiewit got involved in offshore fabrication in 1984. An early project was Bullwinkle, a 1,635-foot-tall oil production platform.

1991

Kiewit was awarded its first design-build transportation mega-project — the \$802 million San Joaquin Hills Transportation Corridor in Orange County, California.

2016

country.



Kiewit celebrated its 75th year working in Canada. Since 1941 Kiewit has shaped important infrastructure, iconic landmarks and essential energy developments across the





TODAY

Kiewit brings more than 135 years of experience, stability and innovation to every project.





KIEWIT.COM

SINCE 1884