

SAFETY FIRST

At Kiewit, nothing is more important than safety. Our craft-led safety programs and commitment at all levels of our operations ensure our focus is on what matters most: that nobody gets hurt. This commitment to excellence extends to our quality, environmental and compliance performance — which is how we drive successful projects for our clients.



Kiewit's safety performance is nearly **10 times** better than the industry average.



About Kiewit

As a construction and engineering leader, Kiewit — through its operating companies — brings a wealth of diverse resources and a track record for delivering the highest quality results on budget and on schedule. Kiewit's size and experience provides the stability, predictability and know-how our clients and partners expect — and the flexibility and overall best value they deserve.



Our people

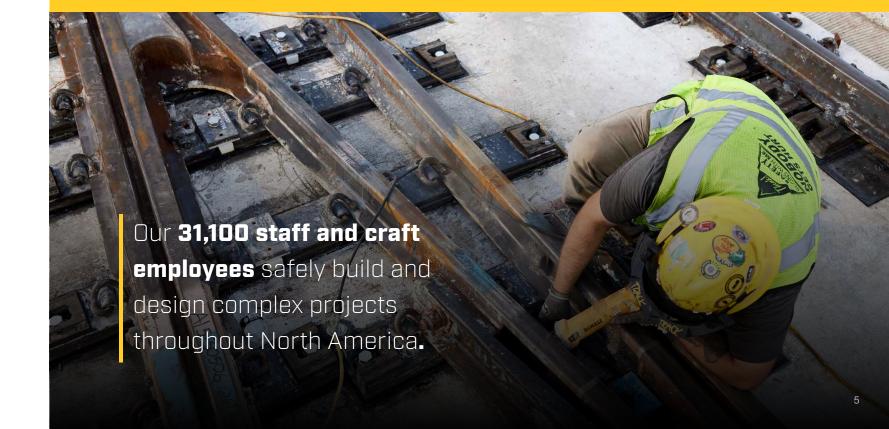
Kiewit's commitment to training develops a home-grown, dedicated workforce with unparalleled experience and passion for the work they do.

EMPLOYEE-OWNED

As one of the largest employee-owned construction and engineering firms in North America, Kiewit employees are personally invested in every project.

WE VALUE:

People. Integrity. Excellence. Stewardship.





A local contractor with an expansive reach, Kiewit mobilizes **strong craft teams** in any location.

Our structure

With a strong local presence and access to a vast network of resources, Kiewit can quickly mobilize high-performing craft workforces and provide the best solutions and value for clients. From the smallest jobs to multi-billion dollar projects, our resources and experience ensure clients receive the highest quality, hands-on service they've come to expect.





The Kiewit Advantage

When you work with Kiewit, you're not only getting the safest construction services, you're getting a one-stop shop filled with industry experts who specialize in every unique aspect a client would need.

KIEWIT OFFERS THE FOLLOWING IN-HOUSE SOLUTIONS

Engineering

Experts skilled in EPC and design-build engineering services

Self-Performed Construction

More than 140 years of construction expertise

Foundations

A group of geotechnical solution experts focused on ground improvements and deep foundations

Equipment

Robust company-owned equipment fleet capable of mobilizing and servicing land-based or marine work across North America

Procurement

Dedicated procurement and supply chain management experts who maximize Kiewit's buying power

Development

An investment and asset management team who work closely with public and private clients to deliver tailored finance solutions

Technology

The most powerful technology available to give project teams real-time information needed to make fact-based decisions

The earlier we get involved in project development and design, the more value Kiewit can provide.

PROCUREMENT MODELS

A+B | Best value | Negotiated | Traditional

DELIVERY METHODS

Alliance | Bid-build | CM-at-risk | CMGC | Design
Design-build / EPC | Design-build, finance, operate, maintain
Early contractor involvement (ECI) | Engineering services
Integrated project delivery | Progressive design-build





Engineering capabilities

Backed by 140 years of construction expertise, Kiewit's engineers understand the crucial role that contractors have in overall project development and delivery. Kiewit's construction-focused engineering approach fosters a true, one-team partnership between engineering and construction throughout the project lifecycle — working together to minimize risk, schedule delays and project costs from feasibility all the way through design and project execution.

LESS RISK, MORE CERTAINTY

By identifying and mitigating potential scope gaps and quantity growth before site mobilization, Kiewit's construction-focused engineering approach delivers our clients best-for-project solutions that reflect real schedules and real costs.

Kiewit's early contractor
involvement and ability to
self-perform **drive greater certainty** on cost and
scheduling.

10

Construction capabilities

Kiewit's construction roots can be traced back to 1884. Since then, Kiewit has grown to offer services across a variety of markets, successfully delivering some of North America's most challenging projects. With virtually unlimited bonding capacity, we are one of the few construction firms able to compete for projects of all sizes, from small jobs to billion-dollar mega projects.

A POWERFUL FLEET

You can't accomplish what we do every day without one of the largest and most modern, privately owned equipment fleets in North America. It boasts 33,800 units with a replacement value of \$4.5 billion.

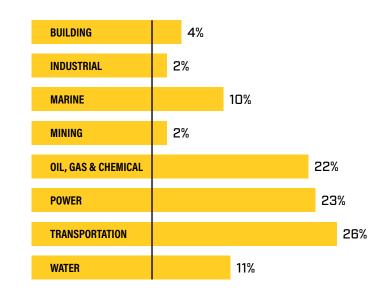


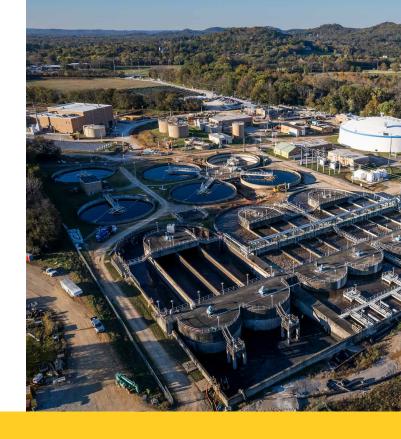




Our markets

Kiewit is a leader in the execution of diverse and challenging projects across North America. We take great pride in everything we do — whether it's boring tunnels through mountains, turning rivers into energy or building bridges that connect communities. We are committed to every job we take on, regardless of size or market.





















WATER





Air | Bridge Rail | Roads | Tunnels



Marine Construction | Dredging | Coastal Resiliency



Solar and battery energy storage systems | Long duration energy storage

Hydrogen and natural gas generation | Carbon capture | Nuclear

Offshore wind | Transmission and distribution | Geothermal



Aviation | Commercial | Data center / mission critical | Education | Government Healthcare | Hospitality | Manufacturing / industrial | Mixed use / retail Sports / entertainment | Transit facilities | Client services / special projects



Alternative fuels | Energy transition | Upstream | Midstream LNG | Refining and petrochemicals | Fabrication



Advanced Technologies | Industrial Energy
Process and Manufacturing | Mining, Minerals and Metals



Water treatment | Wastewater treatment and biosolids management

Desalination | Industrial water

Dams and hydro | Pumps and conveyance



Contract mining | Mine infrastructure | Joint venture / owned operations

Mine management, planning and engineering | Reclamation





Air | Bridge Rail | Roads | Tunnels



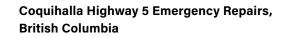
WMATA Platforms Improvement Program,

Multi-year effort to improve the safety of 20 exterior Metrorail stations from 2019 to 2022 — the largest capital construction project in the Metrorail system's history

Miami International Airport, Florida

District of Columbia

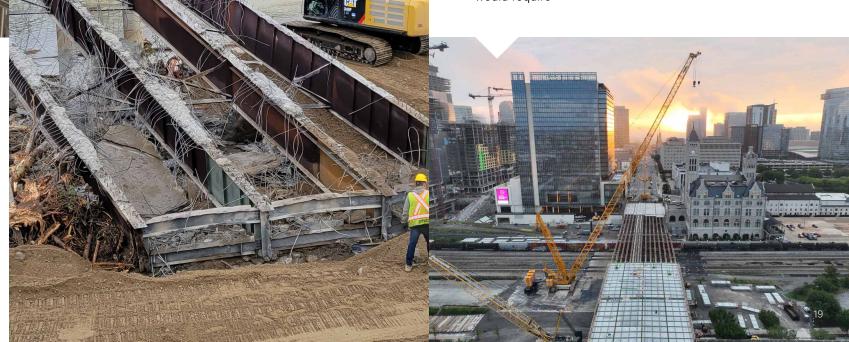
Increased airport's capacity by 25 percent



Using integrated design and construction, Kiewit was able to complete emergency repairs in 5 weeks

Broadway Bridge Reconstruction, Tennessee

Using accelerated bridge construction (ABC), Kiewit shortened the project length to one year rather than the standard three to four years a project of this magnitude would require





Solar and battery energy storage systems

Long duration energy storage

Hydrogen and natural gas generation

Carbon capture | Nuclear | Offshore wind

Transmission and distribution | Geothermal





Samson and Delilah Solar Farm, Texas

EPC of multi-phased photovoltaic solar farm totaling 1,731 MWdc

Long Ridge Energy Center, Ohio

EPC of a 485MW combined cycle power plant that can burn up to 20 percent hydrogen — recipient of Power Magazine's 2022 Top Gas Plant



Petra Nova Carbon Capture Project, Texas

General construction and balance-of-plant engineering for CO₂ capture from a 240MW slip stream from coal power plant

PacifiCorp PMO Program, Northwest

PMO, design and construction services for a 5-year capital expenditure program on transmission lines, distribution lines and distribution substations in Washington, Oregon, California, Wyoming and Utah



Champlain to Hudson Power Express and Astoria Converter Station, New York

EPC of 146.5 miles of 400kV HVDC terrestrial transmission line and HVDC converter station that will deliver 1,250MW of renewable hydro energy from Quebec to New York City

South Fork Offshore Wind Substation, Rhode Island

EPC of the first American-made offshore substation for a 138MW offshore wind farm servicing the Long Island Power Authority distribution network

Willow Rock Energy Storage Center, California

Hydrostor partner on 500MW advanced compressed air energy storage facility with 25-acre compensation reservoir, 230 kV switchyard, 10.5-mile 230 kV transmission line and 2,000-foot-deep underground cavern

Holtec SMR-160, North America

Preferred Contractor of Choice for the first 10 small modular reactors (SMR) built within North America



Alternative fuels | Energy transition | Upstream | Midstream

LNG | Refining and petrochemicals | Fabrication





Olefins Recovery Project, Texas

Kiewit completed site construction as part of a joint venture with Chiyoda to engineer, procure and construct the 1.8 MPTA greenfield ethylene plant

Rodeo Renewable Fuels Facility, California

General contractor for the repurposing of an oil refinery complex into one of the world's largest renewable fuels plant producing 800 million gallons per year of renewable diesel, renewable gasoline and sustainable jet fuel

Cove Point LNG, Maryland

After completing FEED, Kiewit and a joint venture partner were awarded an EPC contract to design, construct, commission and start up an estimated 5.25 MTPA liquefaction facility. Following a successful start up, Kiewit continues to provide value-add solutions

Offshore LNG Production Facility, Texas

Conversion of three jack-up rigs and fabrication and installation of topside modules comprising a 1.7 MTA LNG production facility





Water treatment | Wastewater treatment and biosolids
management | Desalination | Industrial water
Dams and hydro | Pumps and conveyance





Sustainable Water Infrastructure Project, California

Design, construction and operation of a 1 million-gallonper-day indirect potable reuse water treatment facility with a 1 million-gallon stormwater capture underground tank

Franklin Water Reclamation Facility Modification and Expansion, Tennessee

Expanded capacity of this water reclamation facility and added a biosolids component that eliminate the need for solids disposal, and reduce nitrogen and phosphorous emissions into the river



Undertaken as an emergency response, Kiewit demolished and reconstructed a 3,000 foot main spillway and emergency spillway, built a 1,450-foot-long underground secant pile wall and completed associated site access and improvements to provide future stability

Carlsbad Desalination Plant, California

A 54-million-gallons-per-day seawater reverse osmosis (SWRO) plant — the largest desalination plant in America





Marine Construction | Dredging | Coastal Resiliency



Fairview Phase 2 Expansion 2B:1A, British Columbia

Terminal expansion to accommodate 1.8 million TEUs alongside sustainable dredging for fish habitats

Savannah Harbor Expansion Project, Georgia

The final phase of the Savannah Harbor Expansion Project deepening 70,000 feet of channel and removing 10.5 million cubic yards of sediment with the Cutter Suction Dredge, JS Chatry

Salton Sea Species Conservation Habitat, California

Design-build project covering over 4,000 acres of submerged and exposed lakebed to provide suitable habitats for marine and avian wildlife

Hampton Roads, Virginia

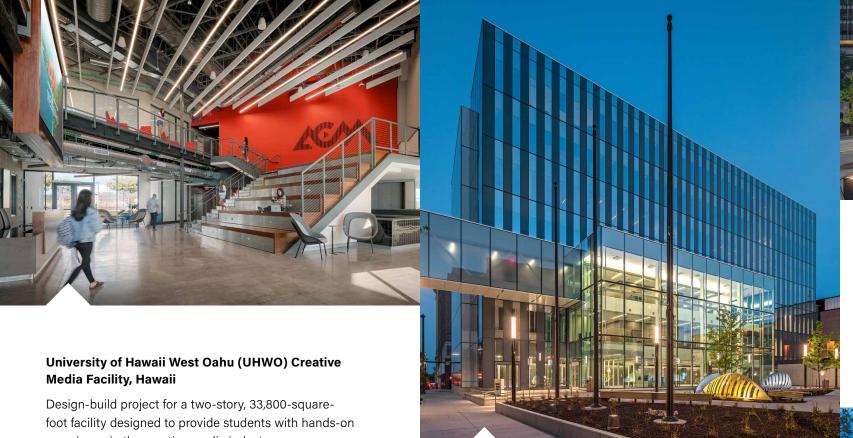
Expanded the north island alongside the existing
Hampton Roads Bridge-Tunnel between Hampton and
Norfolk to create a footprint for the two new tunnels to
alleviate congestion and enhance transit capacity





Aviation | Commercial | Data center / mission critical Education | Government | Healthcare | Hospitality Manufacturing / industrial | Mixed use / retail Sports / entertainment | Transit facilities Client services / special projects





experience in the creative media industry

U.S. Supreme Court Stone Restoration, Washington D.C.

Cleaning, repointing and stone restoration of exterior masonry

Douglas County Justice Center, Nebraska

A new eight story, 147,000-square-foot tower, a new four story, 65,000-square-foot Youth Center, and a five story, 45,000-square-foot office building renovation co-located on one campus



999 Third Ave Plazas, Washington

A 40,000-square-foot exterior plaza renovation

Kiewit Ridgegate Campus, Colorado

A two-building, 410,000-square-foot commercial office campus with capacity to accommodate 1,700 employees





Advanced Technologies | Industrial Energy

Process and Manufacturing | Mining, Minerals and Metals





Tennessee Lithium Facility, Tennessee

Completed FEED services for a new lithium hydroxide conversion plant





Genera Hiwassee Thermoformer Expansion, Tennessee

Completed the FEED and an estimate leading into an EPC contract of a manufacturing facility for molded packaging made of alternative fibers

Coeur Rochester Mine Merrill-Crowe Plant and Crusher Expansion, Nevada

Construction of a new heap leach pad, a process plant and a new crushing and truck load out system, along with other associated infrastructure upgrades and expansions

Rio Tinto Arvida Aluminum Complex Expansion, Québec

Early contractor involvement (ECI) and construction of aluminum smelting plant expansion

Data Center Modularization Study

Modularization study for a new hyperscale data center design

Henry Ford Health

Selected to provide a complete 30-year turn-key solution to Henry Ford Health for a new central utility plant serving their hospital expansion. Kiewit is the EPC, equity investor and developer delivering a complete solution

University of Maryland

Selected to provide a complete 30-year turn-key solution to the UMD to deliver their Campus Energy Program, which includes a new central energy plant; Kiewit is the EPC, an equity investor and co-developer

Semiconductor Fabrication Expansion

Preconstruction and construction management of a new memory fabrication expansion



Contract mining | Mine infrastructure

Joint venture / owned operations

Mine management, planning and engineering | Reclamation





Raglan Mines, Quebec

Open pit mining at a nickel sulphide deposit

Itafos Conda Contract Mine, Idaho

Contract mining services to mine and deliver phosphate ore



Full suite contract mining services for Alaska's newest gold mine

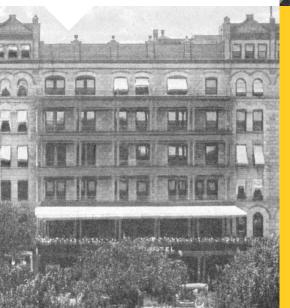
Buckskin Mining Company, Wyoming

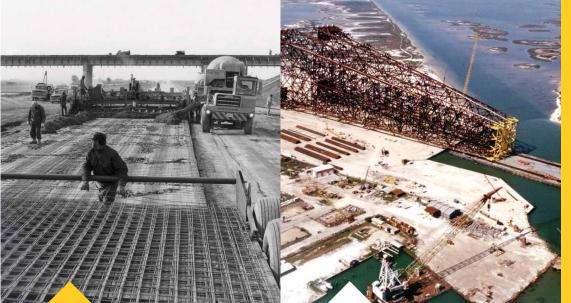
Kiewit's owned and operated coal mine



1884

Brothers Peter and Andrew Kiewit formed Kiewit Brothers in 1884 in Omaha, Nebraska. They began with brick foundation contracts. Commercial construction soon followed.





1991

Kiewit was awarded its first design-build transportation mega-project — the \$802 million San Joaquin Hills Transportation Corridor in Orange County, California.

2016

Kiewit celebrated its
75th year working in Canada.
Since 1941 Kiewit has shaped important infrastructure, iconic landmarks and essential energy developments across the country.



1956

In 1956 the Federal Highway
Act called for an Interstate
Highway System. Kiewit built
more lane miles of the system
than any other contractor.

1984

Kiewit got involved in offshore fabrication in 1984. An early project was Bullwinkle, a 1,635-foot-tall oil production platform.



TODAY

Kiewit brings more than 140 years of experience, stability and innovation to every project.

























KIEWIT.COM

SINCE 1884