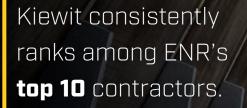


INSIDE KIEWIT CORPORATION

SAFETY FIRST

At Kiewit, nothing is more important than safety. Our craft-led safety programs and commitment at all levels of our operations ensure our focus is on what matters most: that Nobody Gets Hurt. This commitment to excellence extends to our quality, environmental and compliance performance — which is how we drive successful projects for our clients.



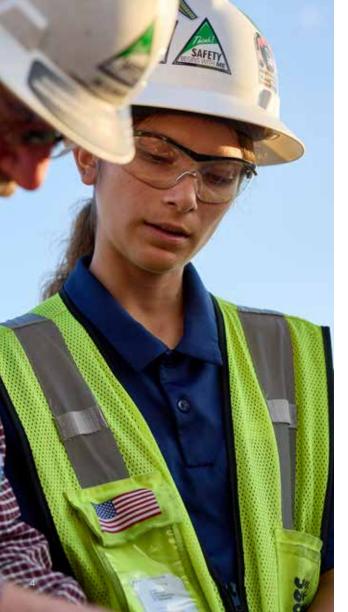


Kiewit's safety performance is nearly **10 times** better than the industry average.

About Kiewit

As a construction and engineering leader, Kiewit — through its operating companies — brings a wealth of diverse resources and a track record for delivering the highest quality results on budget and on schedule. Kiewit's size and experience provides the stability, predictability and know-how our clients and partners expect — and the flexibility and overall best value they deserve.





Our people

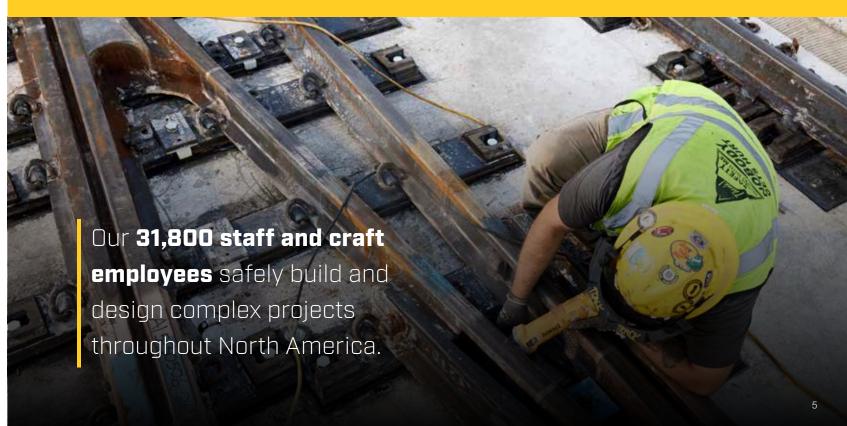
Kiewit's commitment to training develops a home-grown, dedicated workforce with unparalleled experience and passion for the work they do.

EMPLOYEE-OWNED

As one of the largest employee-owned construction and engineering firms in North America, Kiewit employees are personally invested in every project.

WE VALUE:

People. Integrity. Excellence. Stewardship.





A local contractor with an expansive reach, Kiewit mobilizes **strong craft teams** in any location.



With a strong local presence and access to a vast network of resources, Kiewit can quickly mobilize highperforming craft workforces and provide the best solutions and value for clients. From the smallest jobs to multi-billion dollar projects, our resources and experience ensure clients receive the highest quality, hands-on service they've come to expect.





The Kiewit Advantage

When you work with Kiewit, you're not only getting the safest construction services, you're getting a one-stop shop filled with industry experts who specialize in every unique aspect a client would need.

KIEWIT OFFERS THE FOLLOWING IN-HOUSE SOLUTIONS

Engineering

Experts skilled in EPC and design-build engineering services

Self-Performed Construction More than 140 years of construction expertise

Foundations

A group of geotechnical solution experts focused on ground improvements and deep foundations

Equipment

Robust company-owned equipment fleet capable of mobilizing and servicing land-based or marine work across North America

Procurement

Dedicated procurement and supply chain management experts who maximize Kiewit's buying power

Development

An investment and asset management team who work closely with public and private clients to deliver tailored finance solutions

Technology

The most powerful technology available to give project teams real-time information needed to make fact-based decisions

The earlier we get involved in project development and design, the more value Kiewit can provide.

PROCUREMENT MODELS

A+B | Best value | Negotiated | Traditional



DELIVERY METHODS

Alliance | Bid-build | CM-at-risk | CMGC | Design Design-build / EPC | Design-build, finance, operate, maintain Early contractor involvement (ECI) | Engineering services Integrated project delivery | Progressive design-build



Engineering capabilities

Backed by more than 140 years of construction expertise, Kiewit's engineers understand the crucial role that contractors have in overall project development and delivery. Kiewit's construction-focused engineering approach fosters a true, one-team partnership between engineering and construction throughout the project lifecycle – working together to minimize risk, schedule delays and project costs from feasibility all the way through design and project execution.

LESS RISK, MORE CERTAINTY

By identifying and mitigating potential scope gaps and quantity growth before site mobilization, Kiewit's construction-focused engineering approach delivers our clients bestfor-project solutions that reflect real schedules and real costs.

Kiewit's early contractor involvement and ability to self-perform **drive** greater certainty on cost and scheduling.

Construction capabilities

Kiewit's construction roots can be traced back to 1884. Since then, Kiewit has grown to offer services across a variety of markets, successfully delivering some of North America's most challenging projects. With virtually unlimited bonding capacity, we are one of the few construction firms able to compete for projects of all sizes, from small jobs to billion-dollar mega projects.

A POWERFUL FLEET

You can't accomplish what we do every day without one of the largest and most modern, privately owned equipment fleets in North America. It boasts 34,800 units with a replacement value of \$5.0 billion.

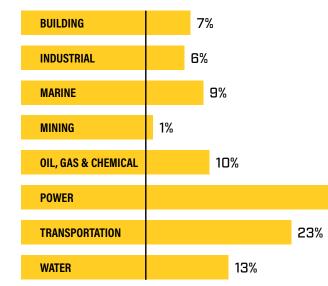






Our markets

Kiewit is a leader in the execution of diverse and challenging projects across North America. We take great pride in everything we do — whether it's boring tunnels through mountains, turning rivers into energy or building bridges that connect communities. We are committed to every job we take on, regardless of size or market.







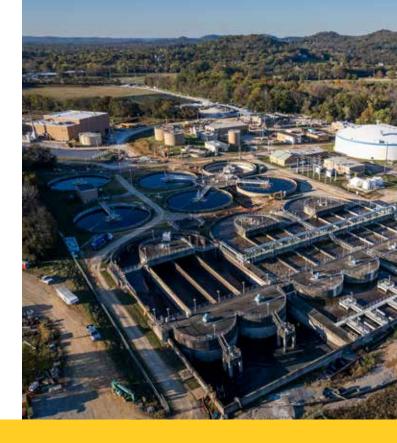
INDUSTRIAL







OIL, GAS & CHEMICAL















Solar and battery energy storage systems | Long duration energy storage Hydrogen and natural gas generation | Carbon capture | Nuclear Offshore wind | Transmission and distribution | Geothermal



Marine construction | Dredging | Coastal resiliency



Air | Bridge Rail | Roads | Tunnels



Water treatment | Wastewater treatment and biosolids management Desalination | Industrial water Dams and hydro | Pumps and conveyance



 Aviation | Commercial | Data center / mission critical | Education | Government

 Healthcare | Hospitality | Manufacturing / industrial | Mixed use / retail

 Sports / entertainment | Transit facilities | Client services / special projects



Advanced technologies | Industrial energy Process and manufacturing | Mining, minerals and metals



OIL, GAS & CHEMICAL

Upstream | Midstream | LNG | Blue hydrogen and derivatives Refining and alternative fuels | Petrochemicals | Fabrication



Contract mining | Mine infrastructure | Joint venture / owned operations Mine management, planning and engineering | Reclamation POWER

Solar and battery energy storage systems Long duration energy storage Hydrogen and natural gas generation Carbon capture | Nuclear | Offshore wind Transmission and distribution | Geothermal





Samson and Delilah Solar Farm, Texas

EPC of multi-phased photovoltaic solar farm totaling 1,731 MWdc

Intermountain Power Plant Renewal

EPC of an 840 MW combined-cycle power plant addition, designed for full operation on natural gas with an option to add up to 30% hydrogen fuel at start-up, reaching 100% hydrogen fuel by 2045



Petra Nova Carbon Capture Project, Texas

General construction and balance-of-plant engineering for CO₂ capture from a 240 MW slip stream from coal power plant

PacifiCorp PMO Program, Northwest

PMO, design and construction services for a 5-year capital expenditure program on transmission lines, distribution lines and distribution substations in Washington, Oregon, California, Wyoming and Utah





Champlain to Hudson Power Express and Astoria Converter Station, New York

EPC of 146.5 miles of 400kV HVDC terrestrial transmission line and HVDC converter station that will deliver 1,250 MW of renewable hydro energy from Québec to New York City

Eastern Shore Reliability Plan Program, Virginia

Progressive design-build for a five-year reliability program to upgrade a transmission line and substation, transition static cable to OPGW, and replace oil-filled submarine transmission cables

Willow Rock Energy Storage Center, California

Hydrostor partner on 500 MW advanced compressed air energy storage facility with 25-acre compensation reservoir; 230 kV switchyard; 10.5-mile 230 kV transmission line and 2,000-foot-deep underground cavern

Holtec SMR-160, North America

Preferred Contractor of Choice for the first 10 small modular reactors (SMR) built within North America



Air | Bridge Rail | Roads | Tunnels



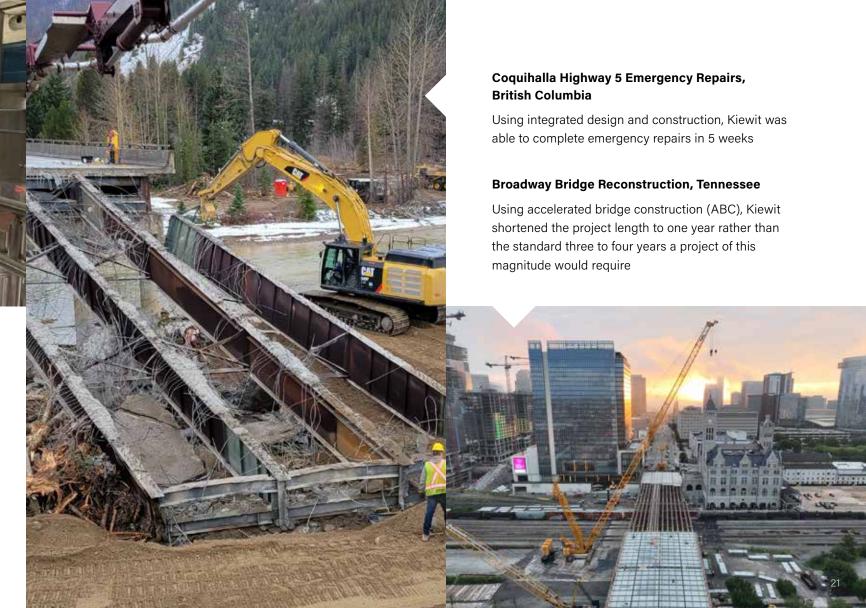


WMATA Platforms Improvement Program, **District of Columbia**

Multi-year effort to improve the safety of 20 exterior Metrorail stations from 2019 to 2022 — the largest capital construction project in the Metrorail system's history

Miami International Airport, Florida

Increased airport's capacity by 25 percent





Water treatment | Wastewater treatment and biosolids management | Desalination | Industrial water Dams and hydro | Pumps and conveyance





Confidential Semiconductor Water Reclamation Facility, Texas

Design, construction and start-up of a water reclamation facility and discharge pipeline supporting two semiconductor fabrication facilities

Franklin Water Reclamation Facility Modification and Expansion, Tennessee

Expanded capacity of this water reclamation facility and added a biosolids component that eliminate the need for solids disposal and reduce nitrogen and phosphorous emissions into the river



Northwater Treatment Plant

Replaced an aging water treatment plant with a new plant capable of treating up to 75 million gallons of water per day, expandable to 150 million gallons of water per day

Oroville Spillways Emergency Recovery, California

Undertaken as an emergency response, Kiewit demolished and reconstructed a 3,000 foot main spillway and emergency spillway, built a 1,450-foot-long underground secant pile wall and completed associated site access and improvements to provide future stability

Carlsbad Desalination Plant, California

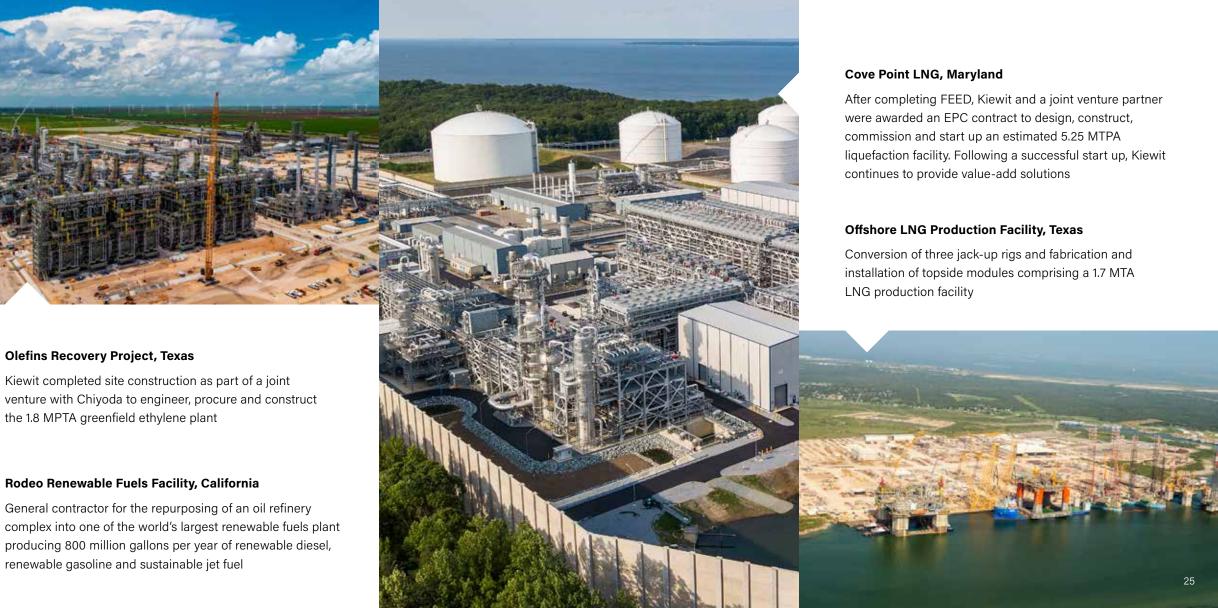
Designed, permitted and constructed a 54-milliongallons-per-day seawater reverse osmosis (SWRO) plant — the largest desalination plant in America





Alternative fuels | Energy transition | Upstream | Midstream LNG | Refining and petrochemicals | Fabrication







Marine construction | Dredging | Coastal resiliency



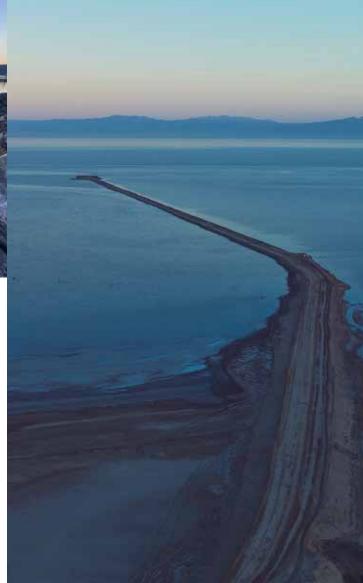


Fairview Phase 2 Expansion 2B:1A, British Columbia

Terminal expansion to accommodate 1.8 million TEUs alongside sustainable dredging for fish habitats

Houston Ship Channel Project 11, Texas

The largest dredging contract in U.S. history to deepen and widen the Houston Ship Channel, with Weeks Marine serving as the dredging contractor



Salton Sea Species Conservation Habitat, California

Design-build project covering over 4,000 acres of submerged and exposed lakebed to provide suitable habitats for marine and avian wildlife

Hampton Roads, Virginia

Expanded the north island alongside the existing Hampton Roads Bridge-Tunnel between Hampton and Norfolk to create a footprint for the two new tunnels to alleviate congestion and enhance transit capacity





Aviation | Commercial | Data center / mission critical Education | Government | Healthcare | Hospitality Manufacturing / industrial | Mixed use / retail Sports / entertainment | Transit facilities Client services / special projects





University of Hawaii Queen Lili'uokalani Welcome Center Renovation, Hawaii

A renovation of UH's Office of Admissions Welcome Center to be an open space flexible enough to accommodate a large tour group, seating areas for small group meetings and a holding room for personal meetings

U.S. Supreme Court Stone Restoration, Washington D.C.

Cleaning, repainting and stone restoration of exterior masonry for the U.S. Supreme Court Stone Restoration

Joslyn Art Museum, Nebraska

42,000 SF of new construction and renovation of the existing facilities — enhancing JAM's role as a cultural cornerstone for Omaha



Kiewit Luminarium, Nebraska

New three-story, 82,800 SF building with interactive exhibits inspiring interest in science, technology, engineering and math (STEM)

University of Nebraska College of Engineering, Nebraska

New construction of 181,000 SF building including laboratories, classrooms and interdisciplinary collaborative spaces for students to build and interact with one another and faculty





Advanced technologies | Industrial energy Process and manufacturing | Mining, minerals and metals





Coeur Rochester Mine Merrill-Crowe Plant and Crusher Expansion, Nevada

Construction of a new heap leach pad, a process plant and a new crushing and truck load out system, along with other associated infrastructure upgrades and expansions

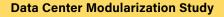
Rio Tinto Arvida Aluminum Complex Expansion, Québec

Early contractor involvement (ECI) and construction of aluminum smelting plant expansion

Genera Hiwassee Thermoformer Expansion, Tennessee

Completed the FEED and an estimate leading into an EPC contract of a manufacturing facility for molded packaging made of alternative fibers





Modularization study for a new hyperscale data center design

Henry Ford Health

Engineering, procurement, construction and equity partners of a central utility plant to serve 1.35 million building gross SF of the Detroit South Campus Facilities

University of Maryland

Engineering, construction, finance, operate and maintain a central energy plant serving the campus energy program

Semiconductor Fabrication Expansion

Preconstruction and construction management of a new memory fabrication expansion

RNG Program of Projects

Executing multiple EPC biogas projects across six states, using food waste, chicken litter, and dairy manure as feedstock. Providing engineering oversight, procurement, construction, and startup support for dairy manure-topipeline gas facilities producing 200–2,000 scfm





Contract mining | Mine infrastructure Joint venture / owned operations Mine management, planning and engineering | Reclamation





Raglan Mines, Québec

Open pit mining at a nickel sulphide deposit

Itafos Conda Contract Mine, Idaho

Contract mining services to mine and deliver phosphate ore



Contract Surface Gold Mine, Alaska

Full suite contract mining services for Alaska's newest gold mine

Buckskin Mining Company, Wyoming

Kiewit's owned and operated coal mine





Brothers Peter and Andrew Kiewit formed Kiewit Brothers in 1884 in Omaha, Nebraska. They began with brick foundation contracts. Commercial construction soon followed.





1956

In 1956 the Federal Highway Act called for an Interstate Highway System. Kiewit built more lane miles of the system than any other contractor.

1984

Kiewit got involved in offshore fabrication in 1984. An early project was Bullwinkle, a 1,635-foot-tall oil production platform.

1991

Kiewit was awarded its first design-build transportation mega-project — the \$802 million San Joaquin Hills Transportation Corridor in Orange County, California.

2016

Kiewit celebrated its 75th year working in Canada. Since 1941 Kiewit has shaped important infrastructure, iconic landmarks and essential energy developments across the country.







TODAY

Kiewit brings more than 140 years of experience, stability and innovation to every project.





SINCE 1884